

Takata Corp

OEM Allocation %

Inflator shipping volume

Units in thousands

#	Short Name	Formal Name	Head office	Classification	OEM Category	Initial Consenting OEM Relationship	Shipments		ALL OEM	
							Total PSAN Inflators	% of total	Total PSAN Inflators	ALL OEM ALLOCATION %
1	Honda	Honda	Japan	CG	Initial Consenting OEM	Honda	53,397	14.8215192%	53,419	14.8277907%
2	CHAC	Honda Automobile (China) Co., Ltd.	China	Affiliate	Initial Consenting OEM Roll-up	Honda Chinese JV	23	0.0062715%	-	-
3	GHAC	GAC Honda Automobile Co., Ltd.	China	Affiliate	Non-Consenting OEM	Honda Chinese JV	3,682	1.0220562%	3,682	1.0220562%
4	WDHAC	Dongfeng Honda Automobile Co., Ltd.	China	Affiliate	Non-Consenting OEM	Honda Chinese JV	4,323	1.2000105%	4,323	1.2000105%
5	Toyota	Toyota	Japan	CG	Initial Consenting OEM	Toyota	44,018	12.2181997%	48,881	13.5681391%
6	NUMMI	New United Motor Manufacturing, Inc.	US	CG	Initial Consenting OEM Roll-up	Toyota	1,922	0.5335676%	-	-
7	Daihatsu	Daihatsu Motor Co., Ltd.	Japan	Affiliate	Initial Consenting OEM Roll-up	Toyota owned (100% owned)	2,908	0.8072901%	-	-
8	HINO	Hino Motors, Ltd.	Japan	Affiliate	Initial Consenting OEM Roll-up	Toyota affiliate	33	0.0090817%	-	-
9	GTMC	GAC Toyota Motor Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Toyota Chinese JV	602	0.1671380%	602	0.1671380%
10	TFTM	Tianjin FAW Toyota Motor Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Toyota Chinese JV	3,128	0.8683364%	3,128	0.8683364%
11	SFTM	Sichuan FAW Toyota Motor Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Toyota Chinese JV	274	0.0760393%	274	0.0760393%
12	PERODUA	Perusahaan Otomobil Kedua Sendirian Berhad	Malaysia	Non-CG (KSS)	Non-Consenting OEM	Toyota minority owned JV	299	0.0830497%	299	0.0830497%
13	GM Saab	GM	US	CG	Initial Consenting OEM	GM	31,386	8.7118803%	38,177	10.5968637%
14	GRAMMER	Grammer AG	Germany	CG	Initial Consenting OEM Roll-up	GM directed buy	198	0.0550262%	-	-
15	Opel/Vauxhall	Opel AG	Germany	Affiliate	Initial Consenting OEM Roll-up	GM owned, being sold to PSA	6,593	1.8299572%	-	-
16	SGM	SAIC General Motors Corporation Limited	China	Affiliate	Joining OEM	GM Chinese JV with SAIC	8,526	2.3666040%	8,526	2.3666040%
17	VW	Volkswagen	Germany	CG	Initial Consenting OEM	VW	22,363	6.2073226%	54,328	15.0799749%
18	SKODA	Skoda Auto	Czech Republic	CG	Initial Consenting OEM Roll-up	VW owned	5,030	1.3961220%	-	-
19	PORSCHE	Porsche AG	Germany	CG	Initial Consenting OEM Roll-up	VW owned	3,718	1.0320219%	-	-
20	SEAT	Seat SA	Spain	CG	Initial Consenting OEM Roll-up	VW owned	1,413	0.3921126%	-	-
21	BENTLEY	Bentley Motors Ltd	UK	CG	Initial Consenting OEM Roll-up	VW owned	78	0.0215136%	-	-
22	LAMBORGHINI	Automobili Lamborghini S.p.A	Italy	CG	Initial Consenting OEM Roll-up	VW owned	11	0.0030800%	-	-
23	Audi	Audi AG	Germany	CG	Initial Consenting OEM Roll-up	VW owned	6,607	1.8339690%	-	-
24	SVW	SAIC Volkswagen Automotive Co., Ltd.	China	Affiliate	Initial Consenting OEM Roll-up	VW Chinese JV with SAIC	9,267	2.5723567%	-	-
25	FAW-VW	FAW-Volkswagen Automotive Co., Ltd	China	Affiliate	Initial Consenting OEM Roll-up	VW Chinese JV with FAW	5,842	1.6214765%	-	-
26	Nissan	Nissan	Japan	CG	Initial Consenting OEM	Nissan	20,990	5.8262711%	21,159	5.8731402%
27	NCIC	Nissan China Investment Co Ltd.	China	Affiliate	Initial Consenting OEM Roll-up	Nissan Chinese JV	169	0.0468691%	-	-
28	TCM	Tan Chong Motor Assemblies Sdn Bhd	Malaysia	Non-CG	Non-Consenting OEM	Nissan Licensing Agreement	245	0.0678964%	245	0.0678964%
29	LADA	AvtoVAZ	Russia	Affiliate	Non-Consenting OEM	Nissan (Renault-Nissan Alliance)	2,813	0.7809270%	2,813	0.7809270%
30	RENAULT	Renault	France	Affiliate	Non-Consenting OEM	Nissan (Renault-Nissan Alliance)	21	0.0059243%	21	0.0059243%
31	DFL	Dongfeng Motor Company Limited	China	Affiliate	Non-Consenting OEM	Nissan Chinese JV	2,338	0.6489813%	2,338	0.6489813%
32	ZNA	Zhengzhou Nissan Co., Ltd.	China	Affiliate	Non-Consenting OEM	Nissan Chinese JV	192	0.0533505%	192	0.0533505%
33	FCA	FCA	US	CG	Initial Consenting OEM	FCA	22,801	6.3289228%	22,801	6.3289228%
34	IVECO TRUCK	Iveco SPA	Italy	Affiliate	Non-Consenting OEM	FCA	1	0.0001493%	1	0.0001493%
35	GAC-FCA	GAC-FCA Automobile Co., Ltd	China	Affiliate	Non-Consenting OEM	FCA Chinese JV	92	0.0255468%	92	0.0255468%
36	Ferrari	Ferrari NV	Italy	Affiliate	Non-Consenting OEM	FCA	109	0.0302433%	109	0.0302433%
37	BMW	BMW	Germany	CG	Initial Consenting OEM	BMW	20,548	5.7036638%	20,554	5.7051499%
38	ROLLS-ROYCE	Rolls-Royce Motor Cars Ltd.	UK	CG	Initial Consenting OEM Roll-up	BMW owned	5	0.0014861%	-	-
39	BBA	BMW Brilliance Automotive Limited	China	Affiliate	Joining OEM	BMW Chinese JV	44	0.0121577%	44	0.0121577%
40	FORD	Ford	US	CG	Initial Consenting OEM	Ford	19,201	5.3296826%	19,201	5.3296826%
41	CAF	Changan Ford Automobile Co., Ltd	China	Affiliate	Non-Consenting OEM	Ford Chinese JV	885	0.2456295%	885	0.2456295%
42	Daimler MB	Daimler	Germany	CG	Initial Consenting OEM	Daimler	16,076	4.4624097%	16,101	4.4693074%
43	FREIGHTLINER	Daimler Trucks North America LLC	US	CG	Initial Consenting OEM Roll-up	Daimler owned	25	0.0068977%	-	-
44	BBAC	Beijing Benz Automotive Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Daimler Chinese JV (50% owned)	91	0.0253394%	91	0.0253394%
45	FJDA	Fujian Daimler Automotive Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Daimler Chinese JV (50% owned)	65	0.0181713%	65	0.0181713%
46	BDNT	Shenzhen BYD Daimler New Technology Co., Ltd.	China	Affiliate (KSS)	Non-Consenting OEM	Daimler Chinese JV (50% owned)	32	0.0089928%	32	0.0089928%
47	BBAC-DAIMLER	Beijing Benz Automotive Co., Ltd-Daimler	China	Affiliate (KSS)	Non-Consenting OEM	Daimler Chinese JV	838	0.2326488%	838	0.2326488%
48	FBAC-DAIMLER	Fujian Benz Automotive Co., Ltd-Daimler	China	Affiliate (KSS)	Non-Consenting OEM	Daimler Chinese JV	61	0.0168129%	61	0.0168129%
49	Mazda	Mazda	Japan	CG	Initial Consenting OEM	Mazda	9,793	2.7181431%	9,793	2.7181431%
50	CMA-Mazda	Changan Mazda Automobile Co., Ltd.-Mazda	China	Affiliate	Non-Consenting OEM	Mazda Chinese JV	579	0.1608375%	579	0.1608375%
51	FCC-Mazda	FAW Car Co., Ltd.-Mazda	China	Affiliate	Non-Consenting OEM	Mazda Chinese JV	92	0.0256334%	92	0.0256334%
52	AAT	AutoAlliance(Thailand) Co., Ltd.	Thailand	Affiliate	Non-Consenting OEM	Mazda JV with Ford	1,471	0.4081977%	1,471	0.4081977%

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					Initial Consenting OEM					
					Initial Consenting OEM Roll-up					
					Non-Consenting OEM					
53	PSA	PSA	France	CG	Initial Consenting OEM	PSA	6,822	1.8935601%	6,822	1.8935601%
54	CAPSA	Changan PSA Automobiles Co.,Ltd.	China	Affiliate	Joining OEM	PSA Chinese JV	144	0.0398426%	144	0.0398426%
55	PCMA Rus	PCMA Rus Ooo	Russia	Affiliate	Joining OEM	PSA Russian JV with Mitsubishi	23	0.0064552%	23	0.0064552%
56	Mitsubishi	Mitsubishi	Japan	CG	Initial Consenting OEM	Mitsubishi	4,052	1.1246984%	5,091	1.4131898%
57	MMTh	Mitsubishi Motors (Thailand) Co., Ltd.	Thailand	CG	Initial Consenting OEM Roll-up	Mitsubishi owned	1,039	0.2884913%	-	-
58	CMC	China Motor Corporation	Taiwan	Affiliate	Non-Consenting OEM	Mitsubishi minority owned	42	0.0116514%	42	0.0116514%
59	SEM	South East Fujian Motor Co., Ltd.	China	Affiliate	Non-Consenting OEM	Mitsubishi minority owned	20	0.0055823%	20	0.0055823%
60	JLR	JLR	UK	CG	Initial Consenting OEM	JLR	1,823	0.5060940%	1,823	0.5060940%
61	CJLR	Chery Jaguar Land Rover	China	Affiliate	Joining OEM	JLR Chinese JV with Chery Auto.	76	0.0209801%	76	0.0209801%
62	VOLVO TRUCK	Volvo	Sweden	CG	Initial Consenting OEM	Volvo Truck	43	0.0118910%	95	0.0262715%
63	UD TRUCKS	UD Trucks Corporation	Japan	CG	Initial Consenting OEM Roll-up	Volvo Truck owned	52	0.0143805%	-	-
64	Subaru	Subaru	Japan	CG	Initial Consenting OEM	Subaru	5,312	1.4745446%	5,312	1.4745446%
65	FCC	FAW Car Co. Ltd.	China	Non-CG	Non-Consenting OEM		3,281	0.9107004%	3,281	0.9107004%
66	DFM	Dongfeng Motor Corporation	China	Non-CG	Non-Consenting OEM		527	0.1463592%	527	0.1463592%
67	GEELY	Geely Automobile	China	Non-CG	Non-Consenting OEM		472	0.1311321%	472	0.1311321%
68	LIFAN	Lifan Industry (Group) Co., Ltd.	China	Non-CG	Non-Consenting OEM		362	0.1004922%	362	0.1004922%
69	Tesla	Tesla, Inc.	US	Non-CG	Non-Consenting OEM		340	0.0942962%	340	0.0942962%
70	YULONG	Yulon Motor Co., Ltd.	Taiwan	Non-CG	Non-Consenting OEM		182	0.0504659%	182	0.0504659%
71	LUXGEN	Luxgen Motor Co., Ltd.	Taiwan	Non-CG	Non-Consenting OEM		173	0.0480907%	173	0.0480907%
72	JAC	Anhui Jianghuai Automobile Co., Ltd	China	Non-CG	Non-Consenting OEM		140	0.0389697%	140	0.0389697%
73	SAIC	Shanghai Automotive Industry Corporation	China	Non-CG	Non-Consenting OEM		23	0.0064286%	23	0.0064286%
74	MCLAREN	McLaren Automotive	UK	Non-CG	Non-Consenting OEM		19	0.0053663%	19	0.0053663%
75	GONOW	Zhejiang Gonow Auto Co., Ltd.	China	Non-CG	Non-Consenting OEM		14	0.0039310%	14	0.0039310%
76	ASTON MARTIN	Aston Martin Lagonda Limited	UK	Non-CG	Non-Consenting OEM		13	0.0035929%	13	0.0035929%
77	MSIL	Maruti Suzuki India Limited	India	Non-CG	Non-Consenting OEM		12	0.0033717%	12	0.0033717%
78	ATIWE	Atiwe Autoteile Herstellungs- und Vertriebs GmbH	Germany	Non-CG	Non-Consenting OEM		10	0.0027888%	10	0.0027888%
79	Fisker	Fisker Automotive / Karma Automotive	US	Non-CG	Non-Consenting OEM		7	0.0019225%	7	0.0019225%
80	TATA	Tata Motors Limited	India	Non-CG	Non-Consenting OEM		6	0.0017323%	6	0.0017323%
81	DAF	DAF Trucks NV	Netherlands	Non-CG	Non-Consenting OEM		4	0.0010931%	4	0.0010931%
82	SHANGHAI LTI	Shanghai LTI Automobile Components Co., Ltd.	China	Non-CG	Non-Consenting OEM		4	0.0010864%	4	0.0010864%
83	GAC GONOW	GAC GONOW Auto Co., Ltd.	China	Non-CG	Non-Consenting OEM		3	0.0009432%	3	0.0009432%
84	SUZUKI	Suzuki Motor Corporation	Japan	Non-CG	Non-Consenting OEM		3	0.0007794%	3	0.0007794%
85	BAIC	BAIC Motor Corporation ,LTD.	China	Non-CG	Non-Consenting OEM		1	0.0002856%	1	0.0002856%
86	NEVS	National Electric Vehicle Sweden AB	Sweden	Non-CG	Non-Consenting OEM		1	0.0001635%	1	0.0001635%
87	SPARTAN	Spartan Motors, Inc.	US	Non-CG	Non-Consenting OEM		0	0.0000269%	0	0.0000269%
88	FOREST RIVER	Forest River, Inc.	US	Non-CG	Non-Consenting OEM		0	0.0000214%	0	0.0000214%
Total							360,265	100.0000000%	360,265	100.0000000%

Source: Takata VDR; subject to further refinement